

EARNINGS RELEASE

2Q25

Stock Price as of June 25th, 2025: \$114.0

Outstanding Shares: 341.9 million

Grupo Lamosa growing in revenue in Q2 2025, driven by foreign sales.

Figures in millions of Mexican Pesos. Figures may vary due to rounding. Figures calculated under International Financial Reporting Standards.

Grupo Lamosa ended the second quarter of this year showing higher revenues, fueled primarily by sales outside of Mexico. Total sales for Grupo Lamosa during the first six months of the year reached MXN17.63 billion, a 7% growth over the same period of 2024.

| Income Statement | 2 Q | 2 Q | |
|--------------------------------|-------|-------|-------|
| | 2024 | 2025 | Var % |
| Net Sales | 8,358 | 8,793 | 5% |
| Cost of Sales | 4,775 | 5,251 | 10% |
| Gross Profit | 3,583 | 3,541 | -1% |
| Gross Margin | 43% | 40% | |
| Operating Expenses | 2,225 | 2,392 | 8% |
| Operating Income | 1,333 | 971 | -27% |
| Operating Margin | 16% | 11% | |
| EBITDA | 1,651 | 1,444 | -13% |
| EBITDA Margin | 20% | 16% | |
| Comprehensive Financing Result | 1,532 | 253 | -83% |
| Net Income | -102 | 445 | |
| Net Margin | -1% | 5% | |

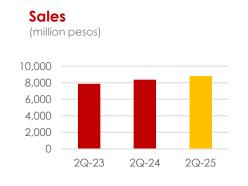
| YTD | YTD | |
|--------|--------|-------|
| 2024 | 2025 | Var % |
| 16,489 | 17,628 | 7% |
| 9,477 | 10,520 | 11% |
| 7,012 | 7,107 | 1% |
| 43% | 40% | |
| 4,416 | 4,853 | 10% |
| 2,519 | 2,026 | -20% |
| 15% | 11% | |
| 3,179 | 2,869 | -10% |
| 19% | 16% | |
| 1,423 | 656 | -54% |
| 669 | 934 | 40% |
| 4% | 5% | |

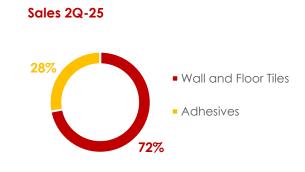
| | DEC | JUN | |
|--------------------------------|--------|--------|-------|
| | 2024 | 2025 | Var % |
| Net Debt | 16,724 | 18,528 | 11% |
| Net Debt / EBITDA ¹ | 2.7 | 3.1 | |
| Capex ² | 724 | 2,154 | 197% |

¹ EBITDA Last Twelve Months

SALES

Domestic sales in the first half of the year came to MXN9.72 billion, similar to what was reported for Mexico in the first six months of 2024.







² Refers to year-to-date investments

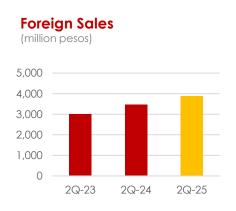


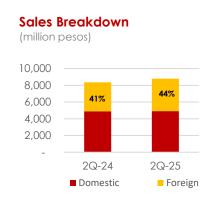
San Pedro Garza García, Nuevo Leon, Mexico, June 25th, 2025.

Grupo Lamosa announces its results related to the first semester of 2025.

FOREIGN SALES

The gradual recovery of sales volumes in regions such as Latin America, Europe, and the United States was reflected in higher revenues from abroad, which totaled MXN7.91 billion pesos in the first half of the year, a 16% increase over the same period last year.





PERFORMANCE PER BUSINESS SEGMENT

The results of Grupo Lamosa's businesses at the end of the first semester of the year are shown below.

| | Wall and Floor Tiles | | Adhesives | | | Total | | | |
|--------------------------|----------------------|---------------|-----------|--------|---------------|-------|---------------|---------------|-------|
| | <u>Jun-24</u> | <u>Jun-25</u> | Var % | Jun-24 | <u>Jun-25</u> | Var % | <u>Jun-24</u> | <u>Jun-25</u> | Var % |
| Sales | 11,677 | 12,691 | 9% | 4,812 | 4,934 | 3% | 16,489 | 17,628 | 7% |
| EBIT | 1,443 | 1,250 | -13% | 1,125 | 907 | -19% | 2,519 | 2,026 | -20% |
| Dep. & Amort. and Others | 502 | 596 | 19% | 109 | 117 | 8% | 661 | 843 | 28% |
| EBITDA | 1,944 | 1,846 | -5% | 1,234 | 1,024 | -17% | 3,179 | 2,869 | -10% |
| % | 17% | 15% | | 26% | 21% | | 19% | 16% | |

| | Wall and Floor Tiles | | Adhesives | | | Total | | | |
|--------------------------|----------------------|-------|-----------|-------|-------|-------|-------|-------|-------|
| | 2Q-24 | 2Q-25 | Var % | 2Q-24 | 2Q-25 | Var % | 2Q-24 | 2Q-25 | Var % |
| Sales | 5,861 | 6,362 | 9% | 2,497 | 2,428 | -3% | 8,358 | 8,793 | 5% |
| EBIT | 741 | 662 | -11% | 613 | 434 | -29% | 1,333 | 971 | -27% |
| Dep. & Amort. and Others | 239 | 302 | 26% | 53 | 59 | 12% | 318 | 473 | 49% |
| EBITDA | 980 | 964 | -2% | 665 | 492 | -26% | 1,651 | 1,444 | -13% |
| % | 17% | 15% | | 27% | 20% | | 20% | 16% | |

WALL AND FLOOR TILES

Sales for the floor and wall tile business in the first six months of the year reached MXN12.69 billion, 72% of total sales, and 9% more than the sales for the same period of last year.

ADHESIVES

For the adhesives business, which includes Fanosa, revenues totaled MXN4.93 billion in the first half of the year, 28% of total sales and 3% more than in the same period of 2024.

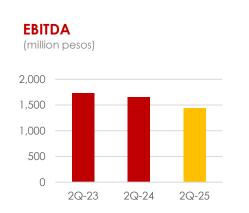


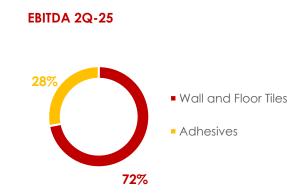


OPERATING INCOME

Operating income closed the first half of the year at MXN2.03 billion, a 20% reduction compared to the same period of 2024, and a margin of 11% of sales. Among the factors behind this decline were the slowdown in Mexican construction and increase in the cost of inputs such as fuel, where increases north of 20% were recorded.

EBITDA in the first six months of the year came to MXN2.87 billion, a 10% decline from the first half of 2024, and was equivalent to 16% of sales.



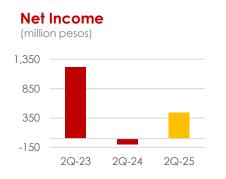


COMPREHENSIVE FINANCING RESULT

In the first half of the year, Grupo Lamosa booked a foreign-exchange gain of MXN134 million due to the peso's appreciation against the dollar, compared favorably with a foreign-exchange loss of MXN762 million in the first half of the previous year. This gain had a favorable impact on comprehensive financing result, which showed a charge of MXN656 million, 54% less than the expense reported for the first half of 2024.

NET INCOME

Grupo Lamosa's net income benefited from the above-mentioned improvement in comprehensive financing result, which offset the reduction in operating income. With this, net income for the first six months of the year stood at MXN934 million pesos, a 40% growth compared to the same period last year and a margin of 5% of sales.

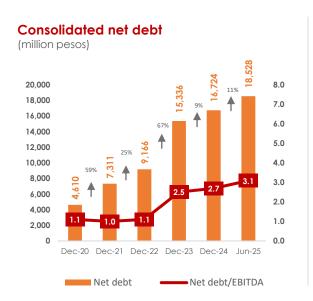


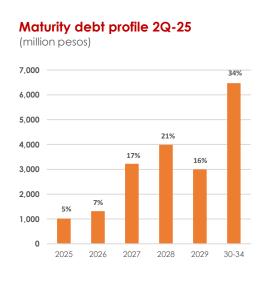
| Net Comprehensive Financing Cost | YTD | YTD | |
|-------------------------------------|-------|-------|-------|
| | 2Q-24 | 2Q-25 | Var % |
| Net Financial Expense | 682 | 859 | 26% |
| Exchange (Gain) Loss | 762 | -134 | |
| Others | -21 | -69 | |
| | 1,423 | 656 | -54% |



FINANCIAL PERFORMANCE

During the first half of the year, Grupo Lamosa continued to make investments in line with its growth and expansion plan. These investments in the first two quarters of the year totaled MXN2.15 billion pesos, and were allocated to the maintenance and technological upgrading of the Group's plants, information technology, and the disbursement of the second and final payment in connection with the 2023 acquisition of the Spanish company Baldocer, for the equivalent of EUR71 million.





Grupo Lamosa's net debt at the end of the first half of the year stood at MXN18.53 billion, an 11% increase over the net debt of MXN16.72 billion reported at the close of last year. This increase is attributed primarily to the debt taken on to make for the second payment for Baldocer. The net debt to EBITDA ratio at the end of the first half of 2025 was 3.1 times.

The level of political and economic uncertainty currently prevailing in the markets has been reflected in slower growth in the construction industry. Nevertheless, and despite the challenging and increasingly competitive business environment, Grupo Lamosa's cash flow generation capacity and financial discipline should enable it to continue to pursue its growth and diversification strategy.

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